

## 2022 INTEGRATED REPORT

Atlas Consolidated Mining and Development Corporation

# SUPPORTING COMMUNITIES



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Along with all of our numerous stakeholders, Atlas Mining is devoted to addressing challenges. As we survive the COVID-19 pandemic, safeguard our environment, and develop alongside our communities, we continue to sustain our momentum. This is our declaration of our dedication to responsible stewardship. We aggressively strengthen and encourage our mining communities to do their parts because, when we work together, we can break barriers.

#### **Vision**

We aim to be the leading copper producer in the Philippines, a preferred employer in the industry and a role model for responsible mining and good governance.

#### **Mission**

Anchored on our vision, we will enhance value for our shareholders by pursuing long-term prospects for stability, growth and diversification while harmonizing safe and efficient business practices with the social and environmental needs of our host communities.

#### The Values We Uphold

- Professionalism
- Team Orientation
- Innovation
- Genuine Concern for the Company
- Concern for Safety, Health,
   Social Development and Sustainability



### We are Atlas Mining



We are Atlas Consolidated Mining and Development Corporation (Atlas Mining), a publicly listed company in the Philippines engaged in metallic mineral exploration and mining.

We operate in Toledo City, Cebu through our wholly owned subsidiary Carmen Copper Corporation (Carmen Copper). From our humble beginnings, we have since grown to be one of the largest copper producers in the world and the top producer in the Philippines. We deliver clean copper concentrate to smelters in China and Japan as well as principal by-products gold and silver. We also distribute other marketable by-products such as magnetite.

As we deliver the essential metals the world needs, we commit to support the transition to a green economy in the most responsible way. Anchoring our practices on responsible stewardship, good corporate governance, adherence to regulatory standards and progressive rehabilitation plans.

#### **Awards and Citations**

#### **Presidential Mineral Industry and Environment Award (PMIEA)**

Platinum Achievement (2019, 2018) Titanium Achievement (2017)

#### **Gawad Tugas** for

Responsible Mining (2018, 2015) Forest Protection and Management

**Region 7 Best National Greening** Program Implementer (2013) Region 7 Environmental Protection Award (2011)

#### **Best Mining Forest**

Champion (2010) 1st Runner Up (2015, 2013, 2011) 2nd Runner Up (2016, 2014, 2012)

#### OTHER AWARDS AND CITATIONS

Most Improved Safety Performance Award (2019)

Outstanding Grievance Machinery for Industrial Peace Award (2021, 2019, 2017)

Hall of Fame Recognition for threepeat win in the Search for Outstanding Grievance Machinery for Industrial Peace (2021, 2019, 2017)

Silver Anvil Award for Sustainability Report (2019, 2018, 2017)

Special Recognition for Support to Persons Deprived of Liberty (2019, 2018)

Recognition for Support to Education and Disaster Response (2018)

Commendation for Contribution to the Peace and Order and Socio-Economic Programs in Visayas (2018)

Red Cross Blood Services Platinum Award (2017)

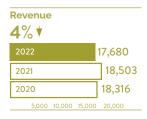
Special Recognition from the Bureau of Fire Protection Central Visayas (2022)

## The Progress We've Made for Greener Practices

#### **ATLAS MINING**

#### **Financial Results**

in PHP millions

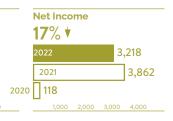




**Monthly Milling Average** 

1,405



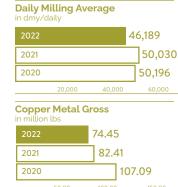


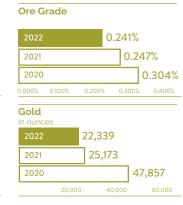
#### **CARMEN COPPER SUMMARY OF OPERATIONS**

#### **Production**



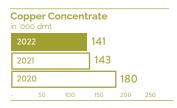


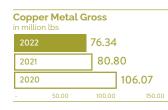


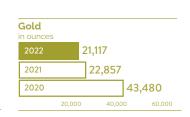


#### **Shipment**

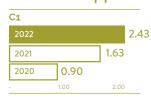




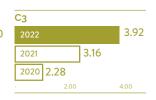




#### **Carmen Copper Summary of Costs**

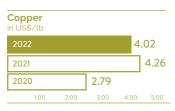


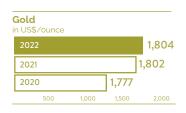




- C1 = Production cost, G&A, smelting and related charges less by-product credits C2 = C1 + depreciation and depletion cost
- C3 = C2 + mine product tax and royalties, financing charges net of interest and other charges

#### **Metal Prices**





## **Employment and Diversity**

2,591 coworkers

97%

locally hired coworkers within Cebu



9%

women in the workforce

23%

women in management positions

#### Communities —

## PHP7bn

worth of goods and services sourced within the Philippines



## PHP122mn

spent in Social Development and Management Program

## PHP1,457mn

taxes paid

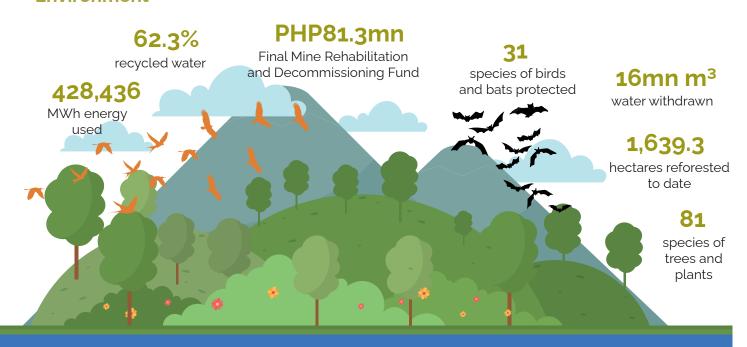
## Safety \_



**Fatalities** 

99.8% vaccination rate

#### **Environment**



#### Dear Stakeholders,

After overcoming the challenges and impact brought about by the pandemic and climate-related disruptions in the past years, 2022 continued to test our resilience in delivering better positive results despite the unprecedented rise in the energy and fuel prices that resulted in higher operating and production costs.

With the continuing geopolitical struggles between the US and China, and the prolonged Russia-Ukraine conflict, the foundations upon which the world economy has been built is likely to face uncertainties in the coming years.

With the changes in the behavior of various local economies brought about by the COVID-19 pandemic and the geopolitical crises, progress in digitalization, decarbonization and just transition to renewal energy, the local and global business climate opens itself to constant unpredictability.

These challenges called for us to take a more prudent approach to spending, while never losing sight of keeping the operations going in a financially viable, environmentally friendly, technically feasible, responsibly safe and sustainable manner.

#### **Breaking Barriers**

The safety and well-being of our employees and stakeholders remain a paramount priority. While we continue to work together towards attaining our goals, we in Atlas Mining are dedicated to ensuring that our coworkers, team members and communities remain safe and continue to feel safe. We warrant that our safety, health and climate disaster programs are carried out in accordance with the best standards and aligned with regulations and existing laws.

We remain committed to following our eight-year mine plan while making necessary science-based management decisions and calculated adjustments to address operational risks and hazards, thereby enabling us to maintain operational efficiency, expand development opportunities through the sortation and upgrade of low grade ore to product grade ore, and adopt sustainable methods in transforming mine wastes to valuable resources for public and commercial use.

We continue to serve our communities amid the challenges of COVID-19 and climate-related risks. With the resumption of face-to-face classes in private and public schools, we responded by providing free bus transportation so that students could go to school on time and safely return to their homes. We provided needed educational support through our scholarship program and provided new livelihood opportunities to farmers' associations within our host and neighboring communities.

While copper metal remains a critical input to the electric automobile industry and the global demand for renewable energy, we persist in assessing the necessary steps in overcoming the risks and sustaining the opportunities inherent in achieving our annual copper production target as we endeavor to sustain our desire to contribute to a greener future.

At Atlas Mining, our operations adhere to a sustainability framework that focuses on biodiversity and energy conservation, climate change and disaster risk preparedness, crisis management and communication, social development and community engagement, safety and health performance, as well as, environmental protection and enhancement. We further take active participation in adopting greener programs in our business, such as piloting an 180kw solar power panel system at our Administration Building to be used during peak hours to help reduce dependence on fossil fuels. We likewise continue to develop more tree plantations within and outside our areas of operations to further enhance existing biodiversity and ecosystems while increasing our carbon sequestration capacity.

These commitments are fundamentally embedded in our plans, programs and activities consistent with the long standing principles of responsible environmental stewardship, good governance, fiscal management and sustainable mining practices.

We would like to sincerely thank our leaders, colleagues, communities, partners and stakeholders for the milestone achievements that Atlas Mining achieved through the years. It is through the spirit of cooperation, mutual respect, shared responsibility of all involved, that we broke the barriers and overcame the challenges in 2022 and sustain the gains and momentum towards a better and stronger 2023.

#### ATLAS MINING

## Message from Our President and CEO



## CARMEN COPPER Message from Our President and CEO



#### Dear Stakeholders.

With the easing of restrictions in 2022 as the threat of the COVID-19 pandemic subsided, we started the year with renewed optimism. However, the global phenomenon of weather changes impacted us here in the mine site, with rain volume being much higher compared to 2021, even resulting to historical 10-year highs in the months of April and August. These weather factors have brought new challenges to the mine, which consequently slowed down production.

Despite these obstacles, we still attained 29 shipments in 2022, mirroring that of 2021 albeit lower dry metric tonnage of 133,588 dry metric tons of copper concentrates resulting to revenues of PHP17.7 billion. The cash flow of which allowed continued reduction of debt in Carmen Copper despite spike in our costs due to the global fuel and power price volatility.

Relaxing our COVID-19 restrictions brought in renewed activities while the global commodity price volatility together with climate-related disruptions created new challenges. Despite these, we were able to weather such obstacles and still deliver meaningful productions. Doing this responsibly and a firm awareness toward sustainable and responsible mining.

#### **Innovating and Creating Dynamics**

The operating mine of Carmen Copper continue to implement its pit optimization plan while strengthening ancillary efforts on pit dewatering and drainage management to mitigate disruption brought about by extreme weather conditions. We have also commenced the operations of an ore sorting facility that produces grade enhancement with economic value for otherwise low grade ore previously considered as waste. We also adopted substantial review and a comprehensive maintenance program through early identification of key components to reduce downtime and improve the output in the processing plant.

Last June, we celebrated our 400th shipment of copper concentrate. As an important metal in the green transition, we recognize our role in making sure that we produce the cleanest and quality copper in the most responsible way.

As part of our ongoing commitment to environmental stewardship, we put PHP138.8 million into our Environmental Protection and Enhancement Program. To date, we have reforested 1,639.3 hectares of land and planted 7,311 bamboo propagules covering 35.8 hectares of mined-out areas. These initiatives are important to boosting our resilience as a community that is particularly susceptible to the consequences of climate change.

We also held a series of disaster resilience trainings participated in by 60 employees, youth members and barangay workers. We worked with the Bureau of Fire Protection Office of Toledo City for the conduct of these trainings. The activity was our testament in underlining the significance of teamwork in addressing the challenges of disaster risk reduction and climate change.

Looking into measures towards greener operations is of paramount importance to us. We have already tapped a third-party service provider to install solar panels in the Administration Building, our identified pilot area, in the first quarter of 2023. This will propel our efforts to sustainable operations in support to the green movement.

Lastly, we commend the remarkable feat of one of our scholars, Anne Millenie Antoque—the sole graduate from Cebu to top the September 2022 Social Worker Licensure Exam. She is the first scholar to top a licensure examination since the Carmen Copper Scholarship Program started in 2012. Through our scholarship program, we allocate a significant amount of our resources to help provide access to quality and inclusive education. Her success is proof of our promise to help raise next generation leaders in our mining communities.

Reaching these milestones would not be possible if not for the individual and collective efforts of all close to 2,600 employees of the company. We are also grateful to our regulators, business partners and stakeholders. Together, we pledged to strengthen our communities, break barriers and safeguard the environment. Their support allowed us to prosper in yet another difficult year.

#### To our Valued Shareholders,

Despite the pandemic and the volatility in the prices of our primordial commodities, 2022 was yet another successful year for our company. Our resilience, fueled by the dedication of all stakeholders, empowered us to overcome these obstacles, and sustain operational and financial recovery.

Atlas Mining sustained the turnaround in profitability with a net income of PHP3.2 billion for the year. Notwithstanding the fact that this is 17 percent less than the net income forecast for 2021 (PHP3.9 billion) despite the unprecedented spikes in fuel and energy prices. Our Company was able to fund capital expenditures of USD41.5 million and made additional loan payments of USD101 million in 2022, including leasing, thanks to sustained earnings.

Production was anticipated to be lower in 2022 than it was in 2021, mostly due to lower grade and milling tonnage as indicated by the order of mining operations. Planned production levels, however, faced further decline due to unfavorable weather conditions that affected our mining area at the start and towards the end of the year. Our company was able to endure and swiftly recover from these natural calamities thanks to our well-established operational systems, safety and risk management programs, internal controls, business continuity plan, and the expertise and readiness of our coworkers. With everyone working together to sustain production, we overcame these challenges to achieve 29 shipments, which was the same as in 2021.

Meanwhile, the commodities market maintained its impressive performance. Although the provisional price decreased by 6 percent compared to 2021, we managed to secure a higher hedged price in 2022 that is 10 percent and 4 percent higher than the plan and the previous year, respectively. Accordingly, revenues declined by 4 percent to PHP17.7 billion in 2022 from PHP18.5 billion in 2021. A combination of a slightly lower price and less metal produced resulted in the decrease in revenue.

Cost management is always a top priority area in maintaining the viability of our company. Cost effectiveness, we believe, is our insurance against price fluctuation. Driving operational efficiency through cost consciousness across all levels of the organization helped us effectively control our expenses. This, amid the danger of inflationary impact on input costs, particularly energy costs in 2022.

To achieve this, it was necessary to develop an optimized mine and production plan, execute it with discipline, carefully negotiate the terms of the contract, continually improve procedures and processes, avoid lost working hours by strictly adhering to safety, health, and environmental protocols, and prevent downtime by performing routine preventive maintenance on equipment. The total cash cost in 2022 of PHP12.4 billion was 38 percent higher than in 2021.

Our strategic objectives, as described in the 2019 optimized eight-year mine plan, are on track to be achieved. With a favorable view for the metals market over the medium and long terms, our ongoing efforts to enhance our business processes and secure the support of important stakeholders will support our company's recovery and expansion.

#### ATLAS MINING AND CARMEN COPPER

## Message from Our Chief Financial Officer



## **Breaking Barriers to Responsible Mining**

When our products benefit society, when our shareholders are happy with their investments, when our customers and suppliers benefit from our relationship, when our environment is not negatively impacted, when our communities value our citizenship, and when our employees are safe, healthy, and proud to work for us, then we can say that what we do is successful.

#### OUR VALUED RESOURCES p.12



Coworkers





Relationship with Our Communities





Natural Resources







#### THE VALUE WE CREATE



## QUALITY METALS FOR A GREEN TRANSITION

We provide quality metals to meet the needs of the modern world, with responsible stewardship at the core of how we operate 29 shipments

133,588 dmt of copper produced

22,339 oz of gold produced

**46,189** dmt daily milling average **428,436** MWh energy consumption

**16** m³ of water withdrawn

62.3% of water recycled

1,639.3 has. of land reforested



## PEOPLE WELL-BEING AND DEVELOPMENT

We create purposeful opportunities for our coworkers and partners, committed to a safe and healthy workplace for all 2,591 coworkers

10:1 male to female ratio

1.8 average training hours

O lost time injury frequency rate

100% of eligible employees were appraised

**835** employees from service contractors



#### **COMMUNITY PROSPERITY**

We serve as the bridge for our host communities to access social programs that help improve quality of life **4** host barangays

34,228 population

PHP122mn SDMP disbursement

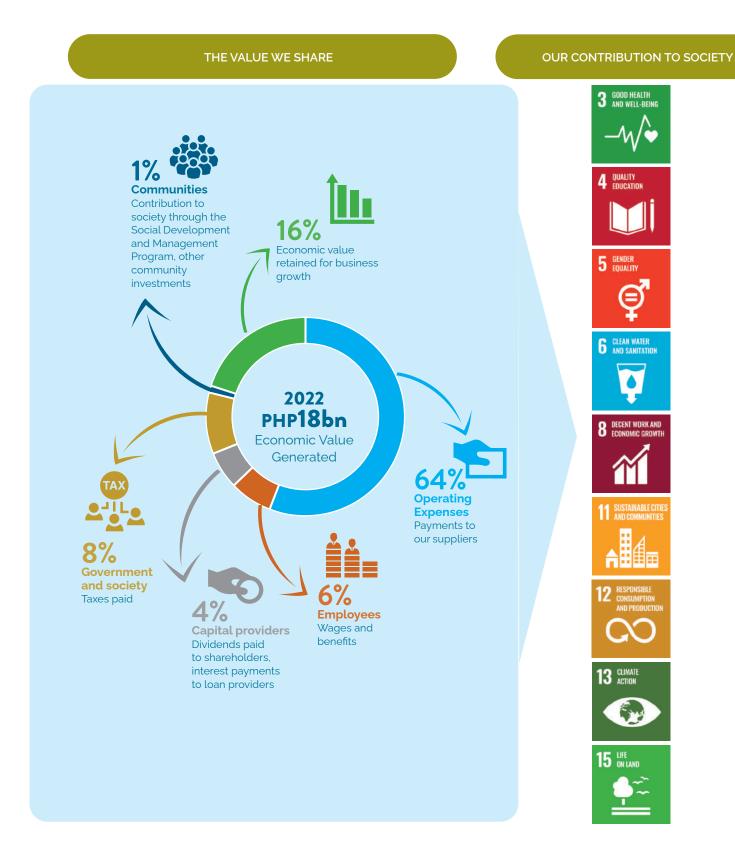
**487** current scholars



#### **SUSTAINED GROWTH**

We deliver positive financial returns, maintaining the highest level of good governance and adherence to regulatory standards PHP3,218mn net income 38% increase in cash costs PHP81.3mn Final Mine Rehabilitation and Decommissioning Fund

## We produce value that our stakeholders can feel, bringing both monetary and non-monetary rewards



## **Our Valued Resources: Our Capitals**

Effectively fulfilling our promise means relying on our capitals. We make sure we use these capitals to improve the value we produce and share while improving outcomes for our stakeholders is our challenge.

#### **CAPITALS**

#### RELATIONSHIP WITH THE CAPITALS

#### **COWORKERS**



Committed workforce

- Culture of commitment, competence and cooperation
- Strong leadership
- Safety culture
- Engagement with labor union to maintain industrial peace

We made investments in our coworkers' health, safety, and ongoing training. We were able to reduce missed working hours and increase production overall thanks to our stringent safety and health measures.

We were also able to effectively implement provisions in our 5-year collective bargaining agreement with our labor union, which was a result of the management and our coworkers' cooperative attitude. As a result, our social capital and intellectual capital both expanded along with our income and incentives.

## RELATIONSHIP WITH OUR CUSTOMERS



- Long-term relationship with smelters
- · Off-take agreements

By providing only the cleanest copper concentrate that satisfies their quality requirements, we uphold the relationship and trust we have established with our clients, who are smelters in China and Japan. We worked to keep expenses under control through various operational efficiency initiatives in order to deliver this at reasonable prices.

## RELATIONSHIP WITH OUR COMMUNITIES



- Social development programs
- Engagement with the mining industry, the Mines and Geosciences Bureau, Environmental Management Bureau, and Department of Environment and Natural Resources
- Carmen Copper Hospital

In order to create social safety nets in the areas of education, livelihood, health, and general well-being, we devote 1.5% of our operating expenses to our Social Development and Management Program.

To uphold the highest levels of safety and environmental protection in the mine site, we regularly collaborate with our regulators. This contributes to building our brand's reputation as a trustworthy corporate citizen and steward. We have also hosted bloodletting activities and welcomed the services of volunteer nurses to boost our response to public healthcare.

## RELATIONSHIP WITH OUR BUSINESS PARTNERS



- ${\bf \cdot} \ {\sf Vendor} \ {\sf selection} \ {\sf process}$
- Partnership with suppliers that comply with industry standards on worker safety, health, environmental protection and business ethics

A positive working relationship with our supply chain partners helps us achieve our strategic goals. We push the finest practices for green operations on our supply chain partners.

In order to reduce our industrial solid waste as much as possible and turn our mine waste into usable materials for businesses, we are teaming up with CD Processing Inc.

#### **CAPITALS**

#### RELATIONSHIP WITH THE CAPITALS

- Mining properties
- Water
- Energy
- Air
- Biodiversity

We minimize the negative impact of our operations on the environment, while pursuing conservation efforts to offset our footprint. In our operations, cost-efficiency measures that also help us reduce our resource use include regular equipment preventive maintenance, water recycling, and optimized production planning.

#### **NATURAL RESOURCES**



- Corporate culture
- Brand reputation
- Policies and systems

Together, we overcame the COVID-19 crisis and achieved sustainable financial success in 2022 thanks to our strong corporate culture, which is built on commitment, competence and cooperation. This not only enhanced our standing as a trustworthy mining company, but it also gave our coworkers a sense of pride and accomplishment.

**INTELLECTUAL CAPITAL** 



- Mineral properties
- Processing assets and equipment
- Investments in personal protective equipment

Our operational effectiveness is a result of the hard work of our employees and the equipment we purchase. To ensure safety and boost overall performance, each coworker receives topnotch personal protective equipment. We also diligently look for the best equipment to help us run a holistic business.

**MANUFACTURED CAPITALS** 



- · Working capital
- Cost management strategy

As we carry out our eight-year mine optimization plan, we are on track with our operational and financial recovery strategy. We strategically deploy our cash resources to investments in our other capitals. Our cost-cutting measures included implementing cost-effective strategies to protect against price volatility, including managing our employees' health and safety, negotiating commercial terms with clients carefully, abiding by environmental regulations, and making the best use of our equipment.

#### **FINANCIAL RESOURCES**



## **Drivers of Value: Our Material Topics**

We can better effectively execute our strategies by keeping in mind what matters most to our stakeholders, our impact, and our company's capacity to generate value over time. Every year, we analyze our material themes, taking into account the business' risks and opportunities, the areas where we can have the biggest influence, and the real interests of our stakeholders. These are the top priority areas for us to create sustainable value and support the Sustainable Development Goals of the United Nations, according to a review with our management and the outcomes of our stakeholder engagement.

Value We Create	Material Topics	Why is this important in creating sustained value and our stakeholders		
CLEAN COPPER FOR A GREEN TRANSITION p.18	Operational Performance and Innovation	Our business is one of our customers' most dependable copper concentrate producers because we only use the cleanest copper. Our goal is to keep the quality of our copper concentrates at the highest level possible through best-inclass operations and ongoing innovation.	<ul> <li>2,049,660 dmt copper produced and delivered since 2008</li> <li>418 shipments since 2008</li> </ul>	11 PROSTATIONALLE CHIES  AND COMMUNITIES  12 PROPOSITIES CONSUMPTION AND PRODUCTION
	Climate Change	Given our location, the adverse effects of climate change will also have an impact on our host communities and the health and safety of our workforce. As the demand for renewable energy systems increases, so will the need for copper, a crucial metal in the green transition.	PHP138.8mn     invested in Annual     Environmental     Protection to date     1,639.3 hectares     reforested areas to     date	13 CLIMATE  ACTION  15 INFI  BNIAND
	Environmental Footprint	We can control costs and hazards along our value chain by managing our environmental impact during operations.	62.3% water recycled     907,996 mt overburden materials diverted from landfill	
	Conservation and Protection of Biodiversity	One of our responsibilities to protect our environment is to invest gradually in restoration initiatives and to maintain our biodiversity. These play a significant role in our ability to comply with the law while also benefiting our stakeholders on the social and environmental fronts.	31 species of birds and bats protected     81 species of trees and plants protected     2,675,447 saplings planted at the mine complex to date     PHP81.3mn Final Mine Rehabilitation and Decommissioning Fund deposited as a trust fund	
PEOPLE WELL-BEING AND DEVELOPMENT  P.26	Occupational Health and Safety	Any mining company's management must adhere to strict safety regulations and procedures for both employees and contractors. Maintaining the highest standards of safety aids us in avoiding operating halts and maintaining our healthy and active staff as we operate.	<ul> <li>ISO 45001:2018 certified</li> <li>99.8% vaccination of employees against COVID-19</li> <li>106 days lost in 2022</li> <li>28 safety trainings conducted in 2022</li> <li>58 safety orientations conducted in 2022</li> </ul>	3 SOOD MEALTH 4 SUBJECTION  WHO WELL-SEINE DECENT WORK AND INCOMENCE GROWTH  5 SENDER 100 MAILTY  8 SECRET WORK AND INCOMENCE GROWTH
	Human Rights, Labor Rights and Equal Opportunities	We foster a committed and fruitful connection with our coworkers and business partners by supporting human rights, labor rights, and providing equal opportunities for all.	<ul> <li>23% women in management positions</li> <li>51.4% employees covered by collective bargaining agreement</li> </ul>	
	Employee Training and Development	Our coworkers are our most important resource. We make investments in our people so they may advance as leaders alongside us, ensuring that the objectives of our business and their long-term professional growth are compatible.	• 4,759 total hours of training conducted	



**Local Community** Development

Our aim is to make sure that our host communities grow with us by providing jobs, working with local suppliers, and implementing social development programs in the areas of health, education, livelihood, and disaster response. Our local communities expect us to benefit them.

- 1,540 scholar graduates to date
- **380,410** patients served by the health centers to date
- 33,741 patients served through Doktor sa Barangay program since 2015
- 2,027 scholars since 2015
- 198 classrooms in 75 schools built and refurbished since 2015
- 4,699,947 m³ of water supplied to communities since 2012





**Supply Chain** 

**Practices** 

In order for us to continue operating and producing value for our numerous stakeholders, we must drive our company growth. To assure our continued growth in the face of cost inflation, ore grade degradation, and market changes, we must create a resilient financial strategy.

To provide our products, our supply chain partners are essential business partners. As a result, we uphold honest and open business practices in all of our relationships with partners. We try to use local suppliers and contractors whenever feasible to support the local

We require effective governance and risk management systems not only for compliance but also to maintain our position as market leaders. We make sure that we abide by all relevant legal requirements and carry out each transaction in accordance with the highest standards of ethical business behavior and risk management.

PHP1.2bn employee wages and benefits in

- PHP790mn payments to providers of capital in 2022
- PHP1.5bn payments to government in 2022
- PHP7bn local procurement spending in 2021
- Board Risk Oversight Committee Charter
- Governance Policies





Governance and **Risk Management** 





## Relationships that Matter: Our Stakeholders

The faith that our stakeholders have in us has helped us expand. We communicate with our stakeholders on a frequent basis to have better understanding about their needs and how we can meet them.

### Coworkers



Our coworkers are important allies in reaching our goals. To fulfill our company's goals, we need an engaged staff that is committed to doing their best.

#### How we engage them

Virtual meetings, surveys, monthly trainings and learning sessions, and updates on safety protocols and company programs

Daily departmental pep talks, human resources departmental visits, regular monthly Central Safety, Health & Environment Committee meetings

Regular monthly meetings with the labor union

#### Key issues raised

#### Our response

Health and safety protocols

We make sure that our workers have access to sufficient health and medical benefits. As of 2022, 99.8% of our coworkers received the COVID-19 immunization program. In order to promote a healthy way of living, we also regularly offer health programs and activities.

## Communities



We have always aimed to prosper while having a long-lasting effect on the host and surrounding communities. Preserving positive relationships with our communities allow us to continue our mining activities.

#### How we engage them

Regular checks and evaluations on the economic and civic status of our communities to determine the needs of the areas through regular visits, attendance on social activities and other sessions

Annual general needs assessment

#### Key issues raised

#### Our response

Infrastructure developments to provide basic services on health, education and livelihood

We committed PHP122 million to our Social Development and Management Program, and hosted bloodletting activities as well as disaster resilience trainings to empower barangay workers and youth members amid climate change-related disasters.

#### **Customers**



Our customers inspire and drive growth to the company. Catering to the needs and demands of our customers during an unprecedented time like the pandemic is key to our major operations.

#### How we engage them

Constant communication via telephone, emails, conferences and site visits

Engaging customers prior, during, or after they had purchased our copper concentrate products

#### Key issues raised

#### Our response

Meeting production target and schedule

We take steps to ensure that our production goals are met on time. To guarantee that commitments to the customers are maintained despite unanticipated circumstances that may disrupt our operations; we keep lines of communication open within the teams.

#### Investors and Shareholders

Our company's orientation is aided by our owners and investors, especially throughout the challenges and changes posed by the COVID-19 pandemic.



#### How we engage them

Annual stockholders' meetings either through pre-pandemic in person meetings, online or virtual conference or a combination of both

Easy and regular access to information regarding our activities and performance through timely disclosures of material events via the online disclosure system of the Philippine Stock Exchange, and by posting financial and operations reports on its official website

#### Key issues raised

Operational matters related to the production schedule, regulatory compliance and financial results

#### Our response

Due to the implementation of our operating systems, safety management systems, and business continuity plans, we maintained our production, shipped as anticipated throughout the year, and kept our profitability high.

#### **Government and Regulations**





#### How we engage them

Regular meetings, conferences, monitoring activities, official visits to their office, annual audits, permit related inspections, complaints, surprise inspections, phone calls and online meetings

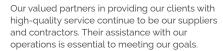
#### Key issues raised

New regulations, submission of reports, informal meetings, complaints, request and donations, compliance to regulations

#### Our response

Beyond merely complying with regulations, we actively cooperate with the government. We also assisted in the urgent relief of our communities during the COVID-19 crisis and Typhoon Agaton.

## **Business Partners (Suppliers and Contractors)**



#### How we engage them

Accreditation processes before engaging our suppliers and contractors, due diligence on feasibility studies of suppliers

Regular meetings to align our expectations on our quality requirements

#### Key issues raised

COVID-19 restrictions hampering delivery of services

#### Our response

We continued to follow ethical business practices while maintaining open lines of contact with our suppliers and contractors as they worked to fulfill our business requirements despite the obstacles of the pandemic.

## **Media Partners**



The public's ideas and perceptions on important issues and current events are significantly shaped by the media. For participants in regulated industries like mining, this is especially crucial.

#### How we engage them

Press releases, publication of advertisements (both online and in print) and support to special supplements

#### Key issues raised

#### No reported issues for 2022

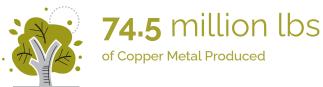
#### Our response

By publishing at least one story per month in both local and national dailies, we ensure accurate and timely reporting.





## **Quality Metals** for a Green **Transition**



We remain steadfast in our commitment to provide outcomes through ethical and sustainable mining operations as the global economy faces a significant shift toward the green transition of clean and renewable energy.

We assist in the transformation of a better world geared toward the green revolution as we contribute to the nation's role in global efforts to build a green economy. Our mines provide two of the most essential materials for the transition: copper and gold. Knowing this, we follow the rules and procedures that are guided by our principles and values. Always putting our employees' safety first, we work to keep a positive atmosphere in place.

### **Our Pit-to-Port Operations**

Copper, one of the metals with the highest electrical and thermal conductivity, is a crucial metal in the transition away from fossil fuels. Our mission is essential in promoting the need for alternative clean fuel energy since the copper we produce is a component in the creation of batteries for electric vehicles. Copper is required to connect wind turbines, solar cells, and electricity networks over broad areas as renewable energy assets are developed. It is a crucial component of electric vehicle batteries, electric motor batteries, and charging equipment batteries. We understand our responsibility to ensure that we produce the highest quality copper in the most responsible manner as a key metal in the green transition.

#### **Did You Know?**

The Department of Trade and Industry has identified the copper industry as one of its priority five investment sectors, along with electronics, IT and business process management, automotive, and aerospace. Carmen Copper is the top producer of copper concentrate in the country.



2,049,660 dmt copper concentrate produced and delivered since 2008



418 shipments since 2008



A human mosaic participated in by employees and executives of Carmen Copper in celebration of the 400th milestone shipment of copper concentrate.

## Carmen Copper marks 400th concentrate shipment

Amid challenges in the past years, we have remained steadfast in our promise to propel our employees, communities, business partners and stakeholders towards sustainable development. On June 1, 2022, we celebrated our 400th milestone shipment of copper concentrate with the following activities: commemorative tree-planting, rice distribution to community members, and a human mosaic at Sangi Port, Toledo City. Carmen Copper President and CEO Alexei Jerome G. Jovellana said reaching the 400th shipment of copper concentrate would not be possible if not for the individual and collective efforts of all close to 2,600 employees of the company. As an important metal in the green transition, we recognize our role in making sure that we produce the cleanest and quality copper in the most responsible way.

## **Increasing Resiliency to Climate Change**

Given that the Philippines is one of the most sensitive countries to the effects of climate change, our business is naturally at danger due to our geographic location. In order to combat climate change, we take a two-pronged strategy: boosting community resilience and promoting low-carbon growth. As we move forward, we have started efforts to align our disclosures with the Task Force on Climate-Related Financial Disclosures' recommendations, using the framework as a blueprint for developing a thorough roadmap for climate action.

#### **Our Governance**

In terms of managing climate-related risks, our Board of Directors has ultimate responsibility. We have implemented policies that address climate action, such as our Sustainable Development Policy and our Safety, Health, and Environment Policy, under the direction of our Board.

#### **Our Approach**

Our business and particularly our stakeholders will feel complex effects of climate change. Changes in our climate have the potential to disrupt our mine infrastructure, present risks to the health and safety of our coworkers, and make our host communities more vulnerable. Moving forward, we are making efforts to improve our understanding of the risks and possibilities associated to climate change for our company.

#### **Our Risk Control**

We continuously incorporate frequent monitoring and due diligence into environmental and climate-related issues. Our Board Risk Oversight Committee, composed of Independent Directors, is in-charge of overseeing our risk management system, including how we manage our current risk sources, reduce the possibility of it happening again, and recommend additional steps or plans as needed.

#### **Our Objectives and Metrics**

Through operational efficiency improvements and strategies to better utilize resources, especially energy, water, and waste, we hope to lower our energy intensity. Our annual disclosures include regular monitoring and reporting of our greenhouse gas emissions.

#### Strengthening resilience capacity

The most obvious threat from climate change that already exists in the present are more powerful typhoons. The most notable was Typhoon Megi (known in the Philippines as Typhoon Agaton), which hit the country in April 2022. Persistent rains and strong winds led to widespread floods and landslides across the Visayas region where we are located.

While devastation brought about by the tropical cyclone may not have been as severe as Typhoon Rai (known locally as Typhoon Odette), the heavy rains still caused the suspension of our operations and affected our communities.

With threats of climate change looming, we held a series of disaster resilience trainings participated in by 20 of our employees. These coworkers composed of appointed emergency responders of their respective departments and members of Minero Emergency Response Team. The Bureau of Fire Protection Office of Toledo City conducted the trainings. The topics for discussion and practical examination include Basic Life Support, Standard First Aid and Fire Safety with Actual Fire Extinguishing Demonstration.

The trainings were part of our observation of the National Disaster Resilience Month held every July. It is our testament in underlining the significance of teamwork in addressing the challenges of disaster risk reduction and climate change.



## **Optimizing Our Operations**

#### **Energy**

#### Managing our energy

We are working to strengthen our energy management strategies so that they are consistent with the transition to clean energy, even if electricity and gasoline from our vehicles and mining equipment continue to be the main sources of our energy use.

By utilizing solar energy, we hope to create alternative sustainable fuel and power alternatives for later dispatch and use for our mining operations.

To determine whether it is feasible to meet our energy needs with renewable energy, we are doing exploratory studies for a floating solar project at the Malubog Dam in Toledo City. We have also identified our Administration Building as the testing area where solar panels will be installed to harness radiation and convert this to solar power.

#### Water

#### Conserving our water

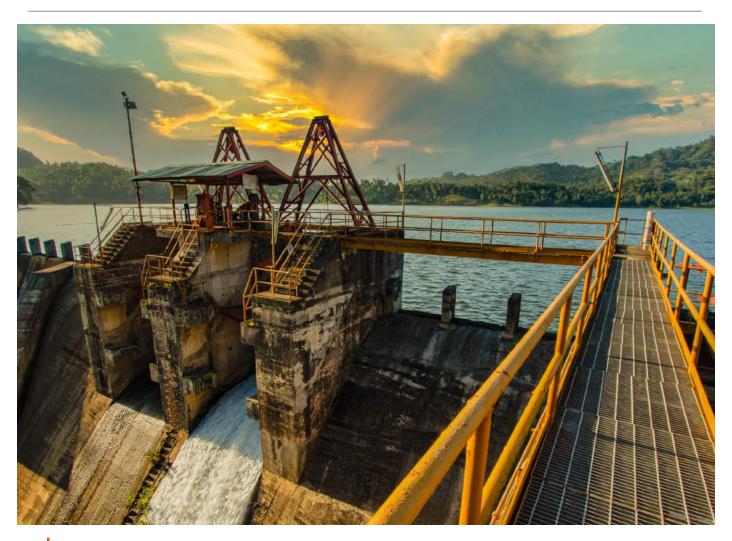
We source freshwater from the Company-owned and -operated Malubog Dam, supplying our operational needs and the water requirements of nearby communities in Toledo City. Given the long-term risks of water scarcity, we seek operating efficiency, increase the dam's water storage capacity by desilting, and maximize reclaimed water for reuse in our operations to lessen our reliance on freshwater sources.

Through our thickener plant and reclaimed water pumping system, we recover water for reuse in our operations. 62.3% of our water requirements in 2022 utilized reclaimed water.



**62.3%** of water recycled, equivalent to





#### Mine Rehabilitation

With the assistance of our partner communities, reforestation efforts made great progress. The once-deserted and defoliated mined-out regions in barangays Biga and Loay are now thriving with hopeful flora and fauna thanks to the assistance of eight people's organizations. The members of Bagakay Farmers' Association now have new opportunities for a living thanks to the revitalized forest habitat. Around the Biga Tailings Storage Facility, the once-barren and defoliated mined-out regions are now covered with an oasis of green growth and wildlife-rich habitats.





**23,334** trees grown in mined-out areas in 2022



hectares minedout areas planted in 2022



**1,639.3** hectares reforested to date



donated seedlings in support of the National Greening Program in 2022



at the mine complex to date

We also actively adhere to the guidelines of the Philippine Mining Act on the rehabilitation of mined-out areas. We have earmarked resources under our Final Mine Rehabilitation and Decommissioning Fund Plan to ensure that the site will be back to its pre-mining conditions after the life of mine.





PHP81.3mn Final Mine Rehabilitation and Decommissioning Fund

## **Conserving Our Biodiversity**

We made significant progress in the biodiversity of mined-out areas because of our relentless rehabilitation and conservation of environmental assets. We plant appropriate tree species in between our planted forest trees to enhance biodiversity and invite the return of wildlife to our rehabilitated areas.





77,526 total fruit bearing tree seedlings grown to date



92,837 total native saplings grown to date



**3,513,312** since 2007 seedlings produced to date



31 species of birds and bats protected



**81** species of trees and plants protected



50 hectares of undisturbed woodlands





#### **Bamboo**

Bamboo is a sturdy and durable renewable material. Bamboo is a quick-growing plant that does well in our climate and has a wealth of environmental advantages, including aiding in the recovery of mined-out areas and absorbing carbon dioxide. We have planted 7,311 propagules in 35.8 hectares of land since 2020. Bamboo species planted include Kawayan Tinik, Kawayan Kiling, and Yellow Bamboo. Additionally, the initiative is expected to provide our communities with a means of livelihood.

## **Waste Management**

#### **Circular Solutions for Solid Waste**

We handle our solid waste within the parameters set by the Department of Environment and Natural Resources with regular collection of recyclable and non-biodegradable waste.

We look for solutions that would enable us to lessen the waste produced by the mining of copper, which takes the form of waste rock and tailings. For the purpose of reprocessing our waste rock and converting it into commercially viable grades and sizes, we collaborated with CD Processing, Inc., an ore sortation solution. With the use of this technology, materials that would have previously ended up as waste can now be used to build infrastructures, buildings, roads and backfilling projects.



#### **Tailings Management**

We manage our tailings through the Biga Tailings Storage Facility. By performing routine inspections, following maintenance schedules, doing preventative maintenance tasks, and managing equipment correctly, we guarantee that our structures are stable with the solids and liquids properly managed within the designated areas.







# People Well-being and Development -



We believe that we are the first line of defense against the pandemic. With this, we ensured the safety of our coworkers by providing them booster shots against COVID-19. They are further protected as we continue to run our operations thanks to effective safety measures and strict health regulations.

Our coworkers are important partners to us. We give them a safe working for professional growth, and offer competitive pay and benefits as continuous operations. All of these are accomplished by putting our reinforce this by fostering a culture of safety among our coworkers, which keeps the community secure.

## **Ensuring Safety at All Times**

We implemented efficient safety and health measures in accordance with worldwide standards to combat the pandemic in order to safeguard our coworkers from COVID-19. We established a regimen to keep things running while also protecting ourselves from the threat of COVID-19 under the new normal. We operate in line with Certification International Philippines Inc.-certified ISO 45001:2018. This is an international organization for standardization on occupational health and safety management systems. We distributed health kits containing, among other things, facemasks, hand sanitizer, and vitamins to our employees as part of our prevention efforts. Workplaces are regularly disinfected, and identification cards are color-coded as an effective contact-tracing tool.

To remind our coworkers of their duty to themselves, to their colleagues, and to their families in terms of safety standards, information on how to avoid the transmission of the virus is posted in strategic locations. Additionally, a COVID-19 Hotline and Call Center has been set up, which is crucial for reporting symptoms and daily tracking of "suspected" cases. In case of an emergency, our 20-bed Carmen Copper Hospital is available to provide additional care for our personnel and their dependents.







#### **Vacination Drive**

Our biggest step toward recovery from the COVID-19 pandemic, aside from continuing health and safety precautions, was immunizing our coworkers.

We have vaccinated 99.8 percent of our coworkers. Out of 2,591 total employees of Carmen Copper Corporation, 2,575 were already vaccinated. This is part of our pledge in helping end the pandemic. Our vaccination started in July 2021.

For 2022, 51 percent or 1,311 of our coworkers got booster shots. This was part of our thrust to provide them an extra layer of protection.

We continued our campaigns even as the proportion of immunized workers rose.

Materials encouraging inoculation and practicing minimum health protocols are still posted in bulletin boards and disseminated through email blasting.

This was intensified by leaders who included the importance of vaccination in their daily pep talks.

## **Empowering Our People**

We believe in the potential of both our employees and our contractors. As a result, we always take a methodical approach to identifying the strategic training requirements and incentives that could enhance their capabilities.

We also conduct career development assessments to support them in realizing their goals and to foster an environment that promotes personal development.

Last September, we launched the Exemplary Awards Program, which recognizes employees who embody our corporate values of Genuine Concern for Company, Innovation, Professionalism, Team Orientation, and CConcern for Safety, Health, Social Development and Sustainability.

These exemplary employees were also service awardees who have been with the Company for the past 15 years with no safety infractions, security citations and disciplinary cases.



## **Stronger in Diversity**

We support workplace gender equality and women's empowerment in order to preserve a positive work environment. Twenty-five of our coworkers utilized the benefits outlined in Republic Act 11210, also known as the Expanded Mother's Leave Act. For employees who are expecting children, this law offers maternity benefits and time off so they may concentrate on getting better. We have also designated lactating rooms located in strategic areas for our nursing coworkers.

Women leaders are also emerging despite mining being a male-dominated industry. Out of 545 managerial coworkers, 23 percent or 123 of these leaders are women. With the call for equal opportunities in the workplace, we assure our coworkers that their general well-being is always viewed at the highest regards.







23% women in management positions





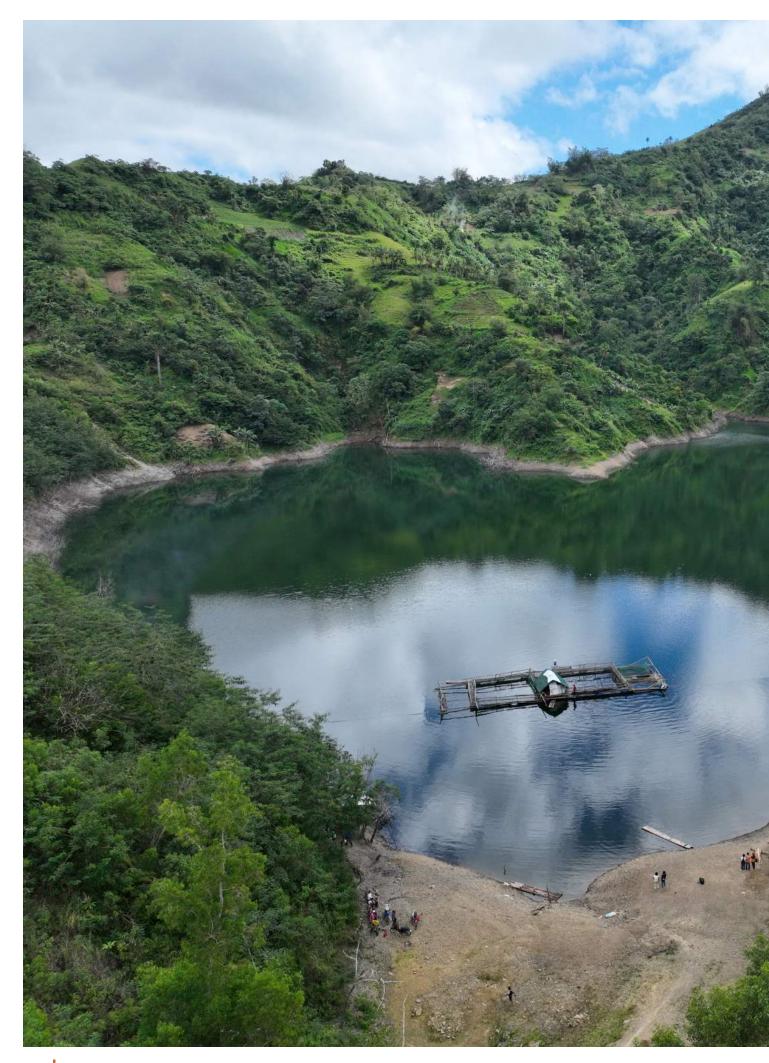








While the mining industry at the outset may be dominated by men, our female coworkers each play critical roles in our administrative and mining operations. Our female mining engineers, geologists, metallurgical engineers, accounting staff, chemical engineers, environment auditors, safety officers and haulpak operators conduct field work with utmost efficiency despite the physical demands of the job.





## Community **Prosperity**

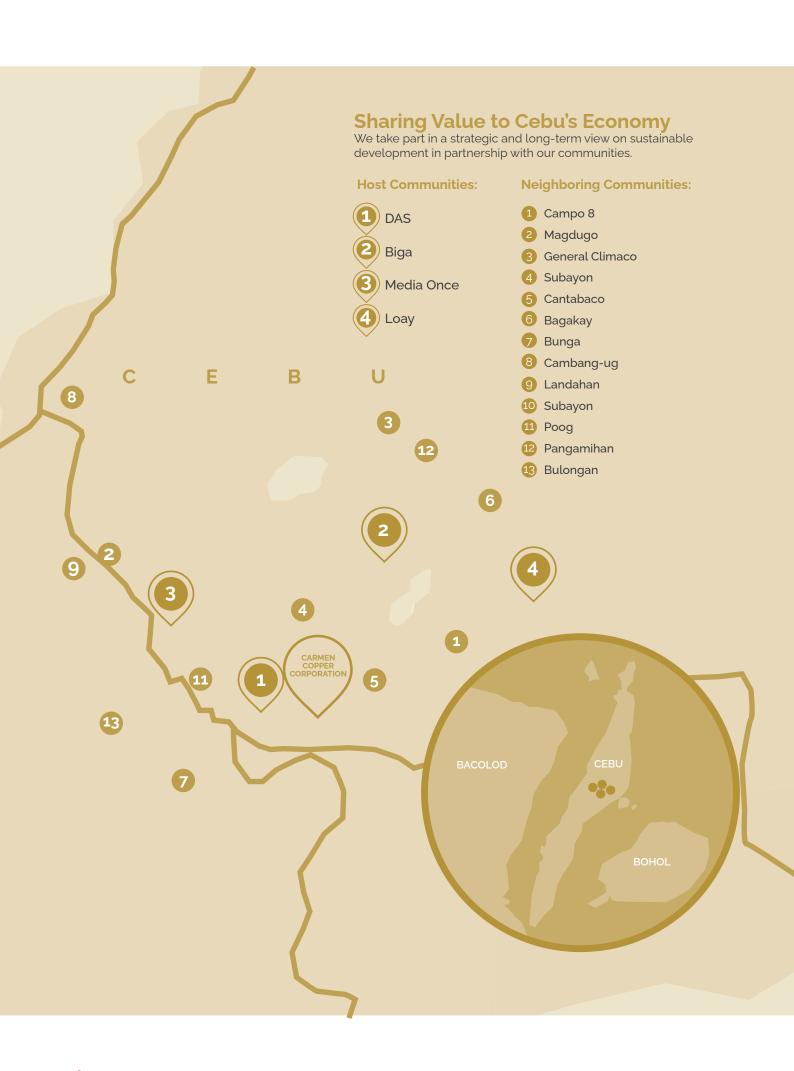


To see our host communities and the communities around us thrive is what brings us fulfillment. We work to advance our communities in the coming years by offering employment possibilities and educating them with additional methods of generating income.

With the challenges brought by the COVID-19 pandemic, we refocused on aiding the community by providing immediate help for their safety. We did this by offering vaccinations to members of our communities.

When Typhoon Agaton ravaged Cebu, we also responded through relief efforts and mobilized to bring our communities to recovery posttyphoon. To empower our communities further, we provided disaster resilience training to the youth and barangay workers.

Our host communities are special to us, and we go the extra mile to make sure they develop and prosper alongside us in every circumstance.





The company's primary host barangay has achieved milestones in its journey towards self-sufficiency



From a remote barrio in the hinterlands of Toledo, Barangay Biga has grown to a thriving village



## **BRGY, DON ANDRES SORIANO (DAS)**

#### **Projects Implemented:**

- Health center, lying-in clinic & ambulance
- Fire station
- 156 academic scholars
- Accessible road networks
- School covered court
- Classrooms donated and refurbished
- Improvement of water system
- Mt. Carmen Parish Church

#### **Livelihood Projects**

- · Shoe making
- · Rubber tire recycling
- · Rug making
- · Egg laying production



## **BRGY. BIGA**

#### **Projects Implemented:**

- Road opening & maintenance
- School-based feeding programs
- Senior citizens bldg., birthing facility and ambulance
- Classrooms donated and refurbished
- Multipurpose covered court
- 17 academic scholars
- Water system projects
- Brgy. hall & shuttle service
- Power subsidy

#### Livelihood Projects

- Vegetable production
- Coffee production
- · Sloping Land Agricultural Technology
- · Vermiculture composting



present many opportunities for socioeconomic growth



As one of the smallest barangays in Toledo City, Loay boasts hidden natural gems that are slowy being discovered



## **BRGY. MEDIA ONCE**

#### **Projects Implemented:**

- Road network
- School-based feeding programs
- Health center renovation
- Ambulance donation
- Multipurpose covered court
- 34 academic scholars
- Daycare center

## Livelihood Projects

- Rug making
- Vegetable production
- Community-based greening program
- Banana production
- Cacao production
- · Vermiculture composting
- Goat raising
- Biochar model facility



## **BRGY. LOAY**

#### **Projects Implemented:**

- Road improvement
- School-based feeding programs
- Health center & lying-in clinic
- Multipurpose covered court
- 8 academic scholars
- Power and water subsidy
- · Classroom donated and refurbished

#### Livelihood Projects

- Vegetable production
- · Broiler production



# **Continuing COVID-19 Response**

With COVID-19 still a threat, we administered vaccinations to 620 members of our communities from February to March 2022.

Most of those who availed of the inoculation were parents and students who wanted to get an additional protection in preparation for the resumption of in-person classes.

The vaccination of community members is on top of the extension of alcohols, face masks and personal protective equipment as part of efforts to curb the spread of COVID-19.

Even as restrictions have eased, we continue to work closely with different people's organization and the local government units of our hosts and neighboring communities to bring help where they need it most.



# Social Development

With our focused social investments, we continue to care for the welfare of our host communities through our Social Development and Management Program (SDMP). We have attained the following outcomes in collaboration with our communities:





Livelihood



**Healthcare** 







#### **EDUCATION**

# Carmen Copper scholar tops social workers' board exam

"I am blessed to become a registered social worker and immensely grateful to be a topnotcher. This was made possible through the scholarship grant from Carmen Copper Corporation I was fortunate enough to receive."

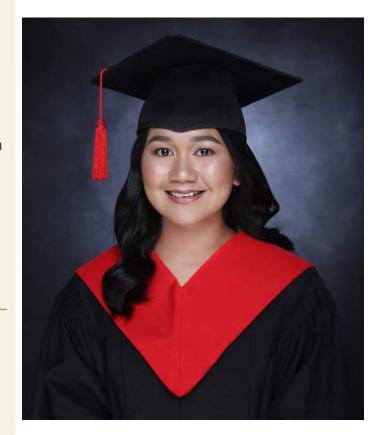
## Anne Millennie Antoque

CCC Scholar, 2022 Social Worker Topnotcher

One of our scholars, Anne Millennie Antoque was the sole graduate from Cebu to top the September 2022 Social Worker Licensure Exam. She landed in ninth place with a rating of 86.40 percent. She is the first scholar to top a licensure examination since the Carmen Copper Scholarship Program started in 2012.

The 22-year-old's academic journey had not been easy. Antoque recalled being in a quandary about what degree program to take in college, given her family's growing financial needs. Her father works as a truck operator at Carmen Copper while her mother manages their small sari-sari store. At that time, her two older brothers were in college and their youngest was also in high school.

She took a leap of faith during her second year when she heard that Carmen Copper was accepting scholarship applicants. The rest is history. As a Carmen Copper scholar, Antoque enjoyed full tuition and monthly allowances, among others.





scholar graduates to date



scholars since 2015



13 schools built with **24** classrooms to date



schools refurbished with 174 classrooms to date

## LIVELIHOOD

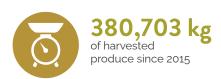
Members of the Sta. Cruz Farmers' Association in Barangay Loay are now raising and selling tilapias in addition to vegetable farming because of the Company's reforestation project.

Many community members who lost their jobs to the COVID-19 pandemic were supported by the project as it ushered the Sta. Cruz farmers to greener pastures when their number of patrons increased as the demand for healthier and cheaper food options grew.

The group tapped the Bureau of Fisheries and Aquatic Resources to provide them with tilapia fingerlings so that they can pursue this endeavor at the man-made Damon Lake. We also provide them with technical assistance and trainings for their continued development.

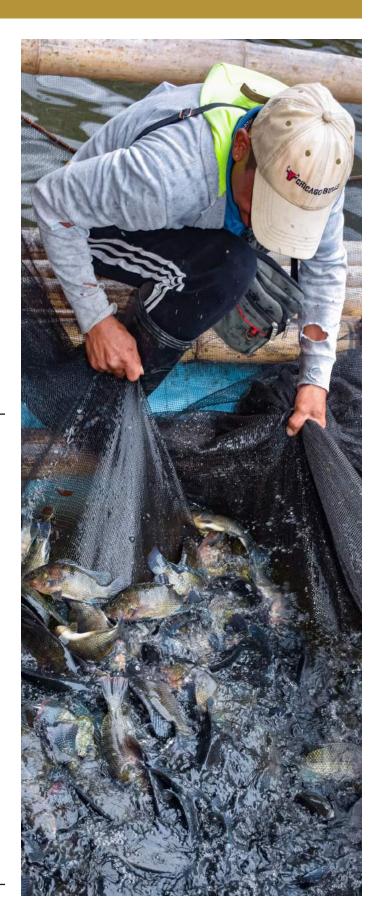
Now, they are selling tilapias at PHP150 per kilo to patrons all over Toledo City. They are optimistic they can increase their production with the technical assistance we have provided them.







4,200 farmers engaged in cooperatives and associations since 2015



# **Disaster Resilience Training for Communities**

Stronger typhoons are the clearest hazards from climate change. The most notable was Typhoon Megi, also known as Typhoon Agaton in the Philippines, which made landfall in April 2022. We are located in the Visayas region, which saw significant floods and landslides because of persistent rains and strong winds.

The tropical cyclone may not have caused as much destruction as Typhoon Rai (also known as Typhoon Odette locally), but the intense rains nonetheless had an impact on our communities.

As the risks of climate change becomes more imminent, we conducted a series of disaster resilience trainings participated in by 40 of our community members. These participants include college students and out-of-school youth, as well as barangay workers in our host and neighboring communities. Toledo City's Bureau of Fire Protection led the trainings. Basic Life Support, Standard First Aid, and Fire Safety with Real Fire Extinguishing Demonstration are the subjects for discussion and practical examination.

The trainings were a component of our annual National Disaster Resilience Month celebration in July. It serves as our testimony to emphasize the value of cooperation in tackling the problems of disaster risk reduction and climate change.



## **HEALTH CARE**

Making healthcare accessible to communities



33,741 total patients served through Doktor sa Barangay Program since 2015



24 total ambulances donated to date



488,100 total number of children served in school-based feeding program since 2015



380,410 patients served by the health centers to date

**Disaster Response** 



health centers built and rehabilitated to date

## **Public Infrastructure**

Building structures to make lives better in the communities



142km road network built, repaired and maintained to date



5 emergencies responded in 2022



36 beneficiaries served in response to emergencies in 2022



emergency and disaster preparedness drills conducted in 2022



## **CULTURE AND HERITAGE**

Our identity is molded by our long history of mining, which has advanced sustainable mining techniques and demonstrated Cebu's ability to preserve its culture and history.

Last April 19-20, 2022, 20 of our senior high school and college scholars took a basic tour guide training course in order to serve as docents of the Carmen Copper Heritage Center. The initiative is part of our efforts to ensure the preservation of our mining heritage in the age of digitalization.

A two-day training was held to improve our scholars' abilities to provide potential customers with great experiences. The activity also aims to develop ambassadors of responsible stewardship among our communities.

Our program strives to train more docents and motivate young Toledanos to protect and promote mining history.



total number of mine tours conducted



340 total number of mine tours conducted since 2015



**7,205** total number of mine tourists who visited the Carmen Copper Heritage Center since its inception in 2018







# Sustainable and Responsible Growth

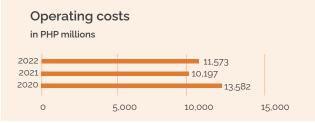


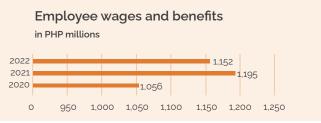
Copper will continue to be a crucial material in the move to a greener economy and a primary component of the digital world.

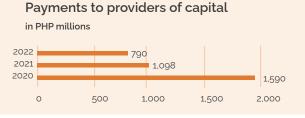
We have cleared the road to be a significant contributor to this shift because we are devoted to assisting it. As a result, we have recently experienced consistent growth. We keep improving our financial standing overall, thanks to the strong metals market, increasing profitability, and effective operations. Moving forward, we continue to run our company in a way that will improve the environment in which we live and offer greater prospects where we operate, basing our methods on principles of comprehensive risk management and sound governance.

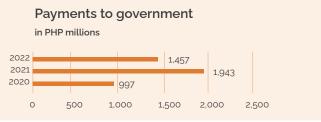


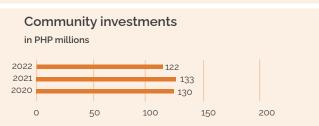


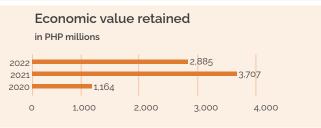












## Our policies

View our policies at: https://atlasmining.com.ph/corporate-governance/policies

- Social and Environmental Policies
  - o Sustainable Development
  - o Safety Health & Environment
  - o Anti-Bribery and Anti-Corruption
  - o Cyber Security
  - o Reward Policy
  - o Training Policy

- Governance
  - o Guidelines on Nomination and Election
  - o Material Related Party Transaction
  - o Retirement Policy
  - o Rights of Shareholders
  - o Conflict of Interest Policy
  - o Whistleblowing Policy
  - o Alternative Dispute Mechanism Policy
  - o Board of Directors Key Executive Officers Diversity Policy
  - o Performance Evaluation Policy & Guidelines
  - o Information Policy
  - o Insider Trading Policy
  - o Policy on Directors and Officers Loan
  - o Policy on Directors and Officers Remuneration

# **Risk Management**

Atlas Mining upholds a risk management approach and oversight strategy. In order to meet the difficulties offered by the environmental, social, legal, and technical changes influencing our operations, we ensure our capacity to manage the associated risks. As long as the Company continues to build on its strengths by creating and implementing sustainable programs, Atlas Mining believes that all of these can be accomplished without limiting our ability to seize opportunities and innovate while advancing our long-term business goals.



The Board of Directors of Atlas Mining has established the Board Risk Oversight Committee (BROC), which is composed of Independent Directors and is in-charge of overseeing the Company's risk management system. The BROC also makes recommendations for additional actions or plans as needed.

Together with Carmen Copper's Corporate Risk Management Committee, various risk policies were implemented. As a result, policies were implemented and assessed at all operational levels. This includes the environment, and the host and nearby communities to guarantee the risk management plan's continuous applicability, thoroughness, and effectiveness. Regular monitoring and reporting are conducted using risk dashboards, standard risk assessments, corrective actions, and identified high probability risks.

# **Policies: Carmen Copper IMS Policy**

Sustainable Development Policy: https://rb.gy/lj7u9e

Board Risk Oversight Committee (BROC) Charter): https://rb.gy/1gqubz

## Governance

## **Governance Structures and Systems**

#### The Board of Directors

The Board is composed of 11 members who hold office for one year until their successors are qualified and elected. Currently, Atlas Mining has four Independent Directors who satisfy the requirements of independence under the Securities Regulation Code, its Implementing Rules and Regulations (IRR), Revised Corporation Code (RCC) and the Code of Corporate Governance (CCG).

#### **Committees of the Board**

Pursuant to the Company's By-laws and the CCG, there are five Board Committees composed of Board members for the effective performance of the Board's policy-making and oversight functions. Except for the Executive Committee, all the Committees are headed by Independent Directors.

The Executive Committee exercises the powers of The Board, which may be lawfully delegated in the management and direction of the affairs of the corporation during the intervals between Board meetings.

The Audit Committee principally oversees the establishment and implementation of policies and systems that ensure Atlas Mining's compliance with applicable laws and regulations, financial reporting, internal control system, and internal and external audit processes.

The Corporate Governance Committee assists The Board in the performance of its corporate governance responsibilities including the functions and duties formerly assigned to the Nomination and Remuneration Committees.

The Board Risk Oversight Committee is responsible for the oversight of the enterprise risk management system to ensure its functionality and effectiveness.

The Related Party Transaction Committee reviews all materials and related party transactions of Atlas Mining.

#### **Management**

The operations and business of the Company is the responsibility of the Management. The Office of the Chairman of the Board and President are held by separate individuals with their respective roles and duties. For more information on the composition and qualifications of the Board, description and list of members of each of the Board Committees please see: https://atlasmining.com.ph/corporate-governance/board-directors-committees

#### **Annual General Meeting of the Shareholders**

The Annual General Meeting (AGM) of Shareholders is conducted for the Shareholders to elect the members of the Board, approve the audited financial statements and report of Management, raise concerns and vote on relevant issues. Shareholders are notified of the AGM before the scheduled AGM. Voting procedure on items to be presented for approval, agenda and validation of proxies are provided in the Definitive Information Statement provided to Shareholders before the AGM. For the first time the 2020 AGM was conducted online and Shareholders participated via remote communication and voted *in absentia*.

#### **Corporate Actions**

To ensure effective control over the execution of the Board's operational, financial and administrative plans, all actions taken by the Company require review and approval of the Board as well as its Committees, or the management unit to which the relevant authority has been delegated.

#### Risk Management

The Chief Risk Officer (CRO), who reports to the Board Risk Oversight Committee, is responsible for identifying and evaluating risks to ensure the sufficiency, effectiveness and continuous improvement of the Company's risk management and control systems.

#### **Audit**

The Internal Audit Group, led by the Chief Audit Executive (CAE), reports directly to the Audit Committee and is responsible in providing independent control systems, governance, risk management and compliance to add value, improve operational efficiency, economy and management process.

#### Compliance

The Compliance Officer (CO) ensures that the Company complies with legal, regulatory and good corporate governance requirements and warrants strict adherence to the fulfillment of commitments for the relevant period.

## **Corporate Governance Policies**

#### **Code of Corporate Governance**

The Company continuously pursues initiatives aimed at strengthening governance structures, processes and systems pursuant to the CCG and company policies for all its various stakeholders.

## **Code of Business Conduct and Ethics**

Atlas Mining's Code of Business Conduct and Ethics guide the directors, officers and employees in their dealings, actions and decisions consistent with the principles of good governance. This ethical guideline is aligned with its long held values of integrity, honesty, fairness, professionalism, innovation, team orientation, concern for the Company, environment, safety, health, welfare, and social development and sustainability.

#### **Anti-Bribery and Corruption Policy**

Atlas Mining strictly prohibits any form of bribery and corruption including facilitation payments. All employees are mandated to conduct themselves in accordance with the Code of Business Conduct and Ethics, the CCG and this Policy.

#### **Labor and Human Rights**

Atlas Mining respects and upholds the rights of its employees. Abusive or inhumane practices, forced labor, trafficking, slavery or involuntary servitude, discrimination, or sexual harassment are all prohibited under Company policies. The Company also neither uses child labor nor tolerates the practice of the same. Moreover, Carmen Copper has a Collective Bargaining Agreement with its rank and file employees where benefits of the latter are above what the law prescribes.

#### **Governance Goals**

As the Company develops and propels forward, Atlas Mining envisions, plans and commits to set the bar high on the following:

- Accountability in the workplace
- Transparency in management and business dealings
- Leadership to bring out the best in people and instill a moral and social responsibility into their activity and inspire others
- Ability to fulfill tasks and business needs in a timely and cost-effective manner
- Sustainability across operations and for all our stakeholders

# **BOARD OF DIRECTORS**

FREDERIC C. DYBUNCIO Chairman



**ADRIAN PAULINO S. RAMOS**Director and President

PRESENTACION S. RAMOS
Director





JOSE T. SIO Director

**GERARD ANTON S. RAMOS**Director





ISIDRO A. CONSUNJI Director

**EMILIO S. DE QUIROS, JR.**Independent Director



JOSE P. LEVISTE, JR.
Independent Director

GERARDO S. LIMLINGAN, JR. Independent Director





**ATTY. ELMER B. SERRANO**Corporate Secretary

# **About Our Report**

This is Atlas Mining's second integrated report, which covers the period from January 1 through December 31, 2022. It details our company's value creation process as well as our progress toward meeting the Sustainable Development Goals and the Global Compact's Ten Principles. The performance of Carmen Copper Corporation, our sole significant subsidiary, is the main subject.

We produced our report using the guiding principles and content elements of the International Integrated Reporting Council's (IIRC) Framework. We also adopted relevant disclosure frameworks including the Global Reporting Initiative (GRI) Standards and the Sustainability Accounting Standards Board (SASB).

The board acknowledges its responsibility over the integrity of the integrated report. The 2021 integrated report is presented in accordance with the IIRC framework, addresses the material matters of the company and provide a balanced view of how we create sustained value.

The Board, through the Executive Committee, approved and authorized the issuance of this report on March 03, 2023.

FREDERIC C. DYBUNCIO

Chairman of the Board Atlas Mining and Carmen Copper ADRIAN PAULINO S. RAMOS

President and CEO Atlas Mining

## **STEPS TAKEN**

Capacity Building Continous training

**Assessment** Review of business model and impacts

**Data Gathering** and stories

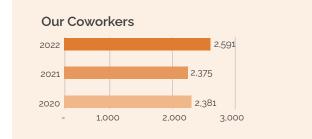
**Management** Review Affirmation of reported disclosures

## **Disclaimer on Forward Looking Statements**

Forward-looking statements are based upon the opinions and expectations of management of the Company as at the effective date of such statements and, in certain cases, information received from or disseminated by third parties. Although the Company believes that the expectations reflected in such forward-looking statements are based upon reasonable assumptions and that information received from or disseminated by third parties is reliable, it can give no assurance that those expectations will prove to have been accurate or correct. Forward looking statements are subject to certain risks and uncertainties (known and unknown) that could cause actual outcomes to differ materially from those anticipated or implied by such forward-looking statements. These factors include, but are not limited to, such things as the volatility of prices for precious metals and base metals; commodity supply and demand; fluctuations in currency and interest rates; inherent risks associated with the exploration and development of mining properties; ultimate recoverability of mineral reserves; timing, results and costs of exploration and development activities; availability of financial resources or third party financing; new laws, regulations and policies (domestic or foreign); changes in administrative practices; changes in exploration or mine plans or budgets; and availability of equipment and personnel.

# **Our Sustainability Performance**

## **Our Coworkers**



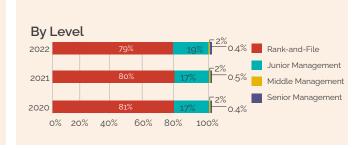






**66%** aged 30-50 years old









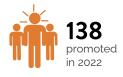




## **Training and Development**











8.2% hiring rate



6.9% turnover rate

## Occupational Health and Safety

	2020	2021	2022
Safety trainings	31	23	28
Participants in safety trainings	515	1,087	345
Safety orientations	88	45	58
Participants in safety orientations	1,473	1,776	1,996
Average dBA noise level (DENR standard = 90 dBA)	85.4	85.6	85.6

	2020	2021	2021
Days lost	60,260¹	0	106
Near misses	7	1	1
Incidents	38	9	12
Incidence rate	4.16%	1.1%	1.4%
Severity rate	27	0	12.1

1: updated 2020 data; disclosed in 2020 report: 24,260

## Social Development and Management Program

#### **Education**

# Scholarship

## College Scholarship



287 Current scholars



Graduates 36



323 College scholars supported to date

#### Technical-Vocational Scholarship



110 Current scholars



Graduates 719



Technical-vocational scholars supported to date

#### High School Scholarship

829



Current scholars 90



785 Graduates



875 High school scholars supported to date

## Livelihood

<u></u>	500 Farmers engaged in cooperatives ar associations in 2022	
15,800 kg		Harvested produce in 2022
PHP1.6mn Value of harvested produce in 2		Value of harvested produce in 2022
		Farmers engaged in cooperatives and associations since 2015
380,703 kg		Harvested produce since 2015
<u>Leòn</u>	PHP6.9mn	Value of harvested produce since 2015

#### **School Building**

#### School Buildings Built



New school building built with 1 classroom



Classrooms built to date 24

#### School Buildings Refurbished

62



School buildings refurbished to date with **174** classrooms

## Healthcare

#### Doktor sa Barangay Program



Patient served in 2022 0



Patients served since 2015 33,741

#### **Health Centers**



Health centers built and rehabilitated to date



380,410 Patients served to date

#### School-based Feeding Program



488,100 Children served since 2015

# **Cultural Heritage**



ŤŧŤŧ	340	Mine tours conducted since 2015
Ĭ <b>†ŤŧŤ</b> ŧŤŧ	7,205	Mine tourists who visited the Carmen Copper Heritage Center since its inception in 2018

## **Disaster Response**

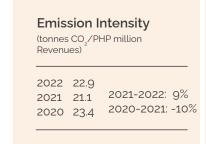
• <del>•</del> ••	5	Emergencies responded to in 2021 with
	36	Beneficiaries
O	15	Emergency drills conducted

## **Public Infrastructure**

10 KM	Road network built and improved in 2021 benefitting
6	Barangays
142 KM	Road network built and improved to date benefitting
25	Barangays

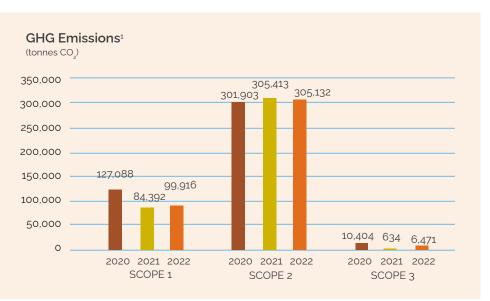
## **Environmental Data**

#### **GHG Emissions**

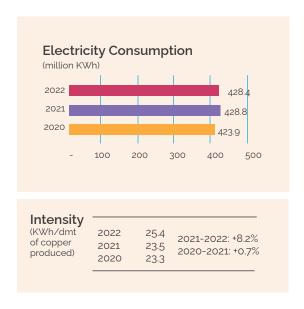


<sup>1</sup> Calculated following the operational control approach of the Greenhouse Gas Protocol. Moreover, Scope 2 emissions were computed using the 2015-2017 National Grid Emission Factors provided by the Department of Energy.

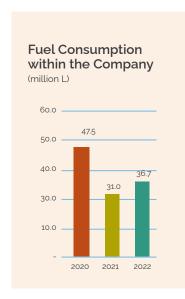
<sup>2</sup>Includes Scope 1 and Scope 2 emissions

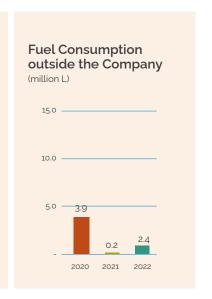


## **Electricity Consumption and Intensity**

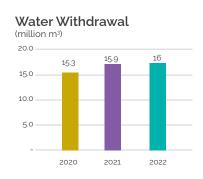


## **Fuel Consumption**





#### Water







26.3 million m³ water recycled, equivalent to



10,529 Olympic-size pools and



62.3% of our total water use in 2022

## Waste Management

## Waste Generated

in kg

Туре	2022
Biodegradable	56,100
Recyclable	1,500
Residual	245,860
Special waste	0
Total	303,460

# Waste Disposal

in kg

Disposal Method	2022
Sold	863,135
Disposed	303,460
Collected by accredited hauler	630,290
Others	0
Total	1,796,885

# **Tailings Storage Inventory**

	V
Facility Name	Biga Tailings Storage Facility (BTSF)
Location	Biga Pit, Brgy. Biga, Toledo City
Operational status	Active
Construction method	Old Mine Pit converted to Tailings Storage
Maximum permitted storage capacity	130,000,000 cubic meters
Current amount of tailings stored	105,747,813.18 cubic meters
Consequence classification	High potential to environmental impact
Date of most recent independent technical review	December 2020 by GHD
Material findings	The material and water level inside the BTSF is increasing
Mitigation measures	To control the water level, a threshold was constructed and completed on June 2021 in anticipation of the rising material level, the "Biga Dike Construction" was initiated
Site-specific EPRP	14 to 16 personnel

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	102-3	Location of headquarters	1
	102-4	Location of operations	1
	102-5	Ownership and legal form	1
	102-6	Markets served	1
EM-MM-000.B	102-7 102-8	Scale of the organization	1-3 50
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	102-9	Significant changes to the organization and its supply chain	none to report
	102-10	Precautionary Principle or approach	20-24
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	102-50	Date of most recent report	2021 (Published 2022)
	102-51	Reporting cycle	Annual
	102-52	Contact point for questions regarding the report	Inside back cover
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			. 0
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## **Shareholder Information**

## **Key Events For Shareholders**

- · The By-laws provide for the Annual General Meeting of the Shareholders (the AGM) to be held every last Wednesday of April every year.
- Quarterly Results are scheduled to be released respectively in the months of May, August and November.
- · Annual results are scheduled to be released not later than April 1 of every year.

## Shareholder Services And Assistance

For concerns regarding dividends, account status, lost or damaged stock certificate and notice of change of name and address, please write or call:

#### Stock Transfer Service, Inc.

34th Floor, Unit D, Rufino Pacific Tower 6784 Ayala Avenue, Makati City 1226, Philippines

Telephone +632 8403.3433 Fax +632 8403.2414

#### **Investor Relations**

We welcome inquiries from investors, analysts, and the financial community. For information about the developments of Atlas Mining, please contact:

#### Alexei Jerome G. Jovellana

President and CEO Email: ir@atlasmining.com.ph

#### Rodyardo B. Rañada

Vice President, Chief Financial Officer Email: ir@atlasmining.com.ph

## Corporate Governance/Sustainability

For inquiries on corporate governance and sustainability, you may contact:

#### Atty. Axel Tumulak

Head, Legal Affairs and Corporate Governance Email: governance&sustainability@atlasmining.com.ph



## ATLAS CONSOLIDATED MINING AND DEVELOPMENT CORPORATION

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